

BRIDGING THE GAP STRATEGY							
	Approved Savings	2013/14	2014/15	2015/16	2016/17	2017/18	Total
MTFS Gap		1,244,800	1,437,900	1,149,622	717,751	491,351	3,796,624
<b>Total Current MTFS Funding Deficit</b>		<b>1,244,800</b>	<b>1,437,900</b>	<b>1,149,622</b>	<b>717,751</b>	<b>491,351</b>	<b>3,796,624</b>
<b>Organisational changes</b>							
Staff restructures							
- Public Protection		35,000					0
- Parks & Gardens (reduction of p/t post)		10,000					0
- Building Control (offset by inflation on income - see Appendix 3)		9,800					0
- Customer services / facilities management re-organisation			50,000				50,000
Built Environment Management Restructure		52,700	12,100				12,100
Economic Development Restructure		20,000					0
Revenues & Benefits Service Review		88,000					0
Car park retained organisation savings post GCC - car park income collectors		23,000					0
Retained organisation savings post GCC - target		150,000					0
Senior Management Team review			156,400	43,600			200,000
<b>Shared Services</b>							
Establishing Ubico with Cotswold District Council	*	91,700					0
Additional waste target				45,400			45,400
GO shared services							
- staff savings	*	221,800					0
- licensing savings	*	32,600					0
- ICT support and hosting costs	*	(53,200)					0
- procurement savings							
1. Treasury management	*	4,500					0
2. CIPFA Publications	*	1,000					0
3. Audit fee	*	35,000					0
Shared Project Management with Forest of Dean		19,600					0
Shared GIS with Forest of Dean		30,000					0
<b>Commissioning</b>							
L&C Review - AGM savings	*	50,000					0
L&C Review - trust savings		40,000	181,700	262,300	220,700	161,200	825,900
L&C Review - reduction in retained organisation				33,900	33,800		67,700
ICT Review - per business case to Cabinet 11/12/12			121,300	80,000			201,300
ICT Review - server room rationalisation / infrastructure savings			31,000	7,000			38,000
Ubico - business plan			30,000				30,000
Review of Arle Nursery						50,000	50,000
Green Environment			20,000				20,000
Revenues & Benefits Review			100,000	30,000			130,000
Public Protection & Private Sector Housing Review				120,000			120,000
Joint Management Unit for Waste						100,000	100,000
<b>Income</b>							
Planning fee income rise 15%		60,000					0
Townscape/Conservation planning advice		5,000					0
Fees & Charges Review inc. concessions				30,000			30,000
<b>Asset Management</b>							
Remove annual increase contribution to Programme Maintenance Reserve		200,000					0
Rationalisation of asset portfolio				30,000		30,000	60,000
Accommodation Strategy					100,000	100,000	200,000
<b>Other</b>							
Supplies & services savings							
1. Corporate training budget	*	2,000	2,000				2,000
2. LGA - reduced membership costs	*	300		300			300
3. Building Control		6,000					0
4. Target saving			10,000	10,000	10,000	10,000	40,000
Additional recharge to HRA / CBH post HRA reform & revision to SLAs		69,000					0
Single Advice Contract tender saving		22,000					0
Reduction in Everyman Grant	*		5,000	5,000			10,000
Reduction in grant to Oakley & Hesters Way Regeneration Partnerships	*	4,000	4,000	4,000			8,000
Community Development - reduction in operational budget		15,000					0
Additional allotment sites	*			5,000			5,000
Reduction in revenue contribution to capital outlay (RCCO)			200,000				200,000
Use of NHB to support Base Budget			450,000				450,000
Cheltenham Borough Homes contribution to Community Development			64,400				64,400
<b>Efficiency savings Target yet to be identified</b>			0	443,122	353,251	40,151	836,524
<b>Total Savings/Income over MTFS</b>		<b>1,244,800</b>	<b>1,437,900</b>	<b>1,149,622</b>	<b>717,751</b>	<b>491,351</b>	<b>3,796,624</b>
<b>shortfall / (surplus) against MTFS Funding Gap</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

\* Denotes savings previously approved.

NB: traffic lights denote risk associated with delivery